Table of Contents

How This Study Was Conducted	iii
Acknowledgments	V
Acronyms	ix
Executive Summary	xi
Section 1: Our National Transmission System Today and Tomorrow	1
The U.S. Electricity Transmission System is Under Stress	5
Toward the Transmission System of Tomorrow	7
Section 2: The National Interest in Relieving Transmission Bottlenecks	9
Major Eastern Transmission Bottlenecks	11
Major Western Transmission Bottlenecks	15
The Costs of Transmission Congestion	16
The Benefits of Wholesale Electricity Markets Today	19
Next Steps Toward Relieving Transmission Bottlenecks	19
Section 3: Relieving Transmission Bottlenecks By Completing the Transition to Competitive Regional Wholesale Electricity Markets	
Establishing Regional Transmission Organizations	24
Increasing Regulatory Certainty and Focus	29
Section 4: Relieving Transmission Bottlenecks Through Better Operations	37
Pricing Transmission Services to Reflect True Cost	39
Increasing the Role of Voluntary Customer Load Reduction, and Targeted Energy Efficiency and Distributed Generation	41
Using Improved Real-Time Data and Analysis of Transmission System Conditions	45
Ensuring Mandatory Compliance with Reliability Rules	46

	ection 5: Relieving Transmission Bottlenecks nrough Effective Investments	49
	Implementing Regional Transmission Planning	50
	Accelerating the Siting and Permitting of Needed Transmission Facilities	53
	Ensuring the Timely Introduction of Advanced Technologies	61
	Enhancing the Physical and Cyber Security of the Transmission System	68
Se	ection 6: DOE's Commitment and Leadership	71
C	onsolidated List of Recommendations	75
	Appendix A: Policy Office Electricity Modeling System (POEMS) and Documentation for Transmission Analysis	
Tr	Appendix B: List of Participants at DOE National Fransmission Grid Study Public Workshops and Written Comments Received by DOE	
Αŗ	opendix C: Glossary	89
ls	sue Papers: (under separate cover)	
	Transmission System Operation and Interconnection	
	Reliability Management and Oversight	
	Alternative Business Models for Transmission Ownership and Operation	
	Transmission Planning and the Need for New Capacity	
	Transmission Siting and Permitting	
	Advanced Transmission Technologies	